

# 2025 Annual Implementation Plan

## for improving student outcomes

Auburn Primary School (2948)



**Auburn**  
Primary School

Submitted for review by Tim Sawalaga (School Principal) on 20 December, 2024 at 06:53 PM  
Endorsed by Natalie Grieve (Senior Education Improvement Leader) on 30 January, 2025 at 05:30 PM  
Awaiting endorsement by School Council President

## Self-evaluation summary

	FISO 2.0 outcomes	Self-evaluation level
<b>Learning</b>	Learning is the ongoing acquisition by students of knowledge, skills and capabilities, including those defined by the Victorian Curriculum and senior secondary pathways.	Embedding
<b>Wellbeing</b>	Wellbeing is the development of the capabilities necessary to thrive, contribute and respond positively to challenges and opportunities of life.	Embedding
	FISO 2.0 Dimensions	Self-evaluation level
<b>Leadership</b>	The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Embedding
	Shared development of a culture of respect and collaboration with positive and supportive relationships between students and staff at the core	
<b>Teaching and learning</b>	Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extra-curricula programs	Evolving

	Use of common and subject-specific high impact teaching and learning strategies as part of a shared and responsive teaching and learning model implemented through positive and supportive student-staff relationships	
<b>Assessment</b>	Systematic use of data and evidence to drive the prioritisation, development, and implementation of actions in schools and classrooms.	Evolving
	Systematic use of assessment strategies and measurement practices to obtain and provide feedback on student learning growth, attainment and wellbeing capabilities	
<b>Engagement</b>	Strong relationships and active partnerships between schools and families/carers, communities, and organisations to strengthen students' participation and engagement in school	Embedding
	Activation of student voice and agency, including in leadership and learning, to strengthen students' participation and engagement in school	
<b>Support and resources</b>	Responsive, tiered and contextualised approaches and strong relationships to support student learning, wellbeing and inclusion	Embedding

Effective use of resources and active partnerships with families/carers, specialist providers and community organisations to provide responsive support to students

## Future planning

### Tracking against our SSP goals:

The key data sets indicate continued improvements from start of the SSP. Key measures across all goals are currently on track or achieved. We will aim to improve on our 2024 data sets in 2025.

The following measures are highlighted for continued focus towards 2026 targets:

- High resilience
- Student feedback to improve practice
- Promote student ownership of learning goals

A continued focus on tier 1 supports and practices to improve student wellbeing has resulted in consecutive years of improved data, particularly in the attitudes to school survey. In 2024, a concerted approach to improve teacher-student relationships linked to the high-impact wellbeing strategies has been impactful.

### Instructional approaches

- Understanding the VTML 2.0
- amplifying explicit teaching within existing instructional approaches
- More coaching and learning walks
- Reconnecting with expert consultants

### Assessment

- More focus of planning and assessment (particularly formative assessment)
- Development of a mathematics assessment library/resources in collaboration with our local CoP
- Greater understanding of and ability to interpret high-stakes data sets.
- Greater awareness of those students who are showing less than expected growth and how we can best support these students.

### SV&A

- Student voice and agency through inquiry and investigations can be strengthened and more explicit
- Student learning goals - setting, measuring and tracking

### Wellbeing and Inclusion

#### Tier 1:

	<ul style="list-style-type: none"> <li>- Consistent implementation of split-screen learning intentions, linked to our school value-based traits across all learning environments, supported by regular coaching.</li> <li>- Strengthen the explicit use of HIWS and school values/traits in team planning</li> <li>- Develop a two-year scope and sequence to explicitly teach and assess the Personal and Social Capabilities, including the Respectful Relationships and Resilience Project curriculum to ensure long-term planning and consistent delivery for students to action personal wellbeing strategies effectively.</li> </ul> <p>Tier 2:</p> <ul style="list-style-type: none"> <li>- Revising local staffing arrangements and external allied health supports to provide targeted invention.</li> <li>- Strengthen the use of HIWS and school values/traits in intervention plans and programs</li> </ul> <p>Tier 3:</p> <ul style="list-style-type: none"> <li>- Implementation of the process to refer to and apply for additional funding under the Disability and Inclusion Model.</li> <li>- Strengthen the use of explicit HIWS and school values/traits in IEPs and BSPs.</li> </ul>
<b>Documents that support this plan</b>	

## Select annual goals and KIS

Four-year strategic goals	Is this selected for focus this year?	Four-year strategic targets	12-month target
To maximise student learning growth for all students in Literacy and Numeracy	Yes	By 2026, increase the percentage of Year 5 students assessed as above benchmark growth in NAPLAN for: <ul style="list-style-type: none"> <li>• Numeracy from 14 per cent (2021) to 40 per cent</li> <li>• Reading from 29 per cent (2021) to 40 per cent</li> <li>• Writing from 42 per cent (2021) to 45 per cent</li> </ul>	The 12-month target is an incremental step towards meeting the 4-year target, using the same data set.  Improve the percentage of Year 5 students who are exceeding in NAPLAN:- Numeracy to more than 23% - Reading to more than 55% - Writing to more than 20%
		By 2026, increase the percentage of students in the top two NAPLAN bands for: Year 3 <ul style="list-style-type: none"> <li>• Numeracy from 64 per cent (2021) to 85 per cent</li> <li>• Reading 80 per cent (2021) to 85 per cent</li> <li>• Writing 82 per cent (2021) to 85 per cent</li> </ul> Year 5 <ul style="list-style-type: none"> <li>• Numeracy 48 per cent (2021) to 65 per cent</li> <li>• Reading 54 per cent (2021) to 65 per cent</li> <li>• Writing 42 per cent (2021) to 65 per cent</li> </ul>	Improve the percentage of Year 3 students who are strong or exceeding in NAPLAN:- Numeracy to more than 84% - Reading to more than 84% - Writing to more than 83% Improve the percentage of Year 5 students who are strong or exceeding in NAPLAN:- Numeracy to more than 90% - Reading to more than 93% - Writing to more than 90% By 2026, reduce the number of Needs Additional Support students in each of reading and numeracy in Year 3 and 5 compared to the number of Needs Additional Support students in 2024.

		<p>By 2026, increase the percentage of F-6 students meeting or above the expected level against the Victorian Curriculum (time series growth):</p> <ul style="list-style-type: none"> <li>• Number and Algebra from 87 per cent (2020 – 2021 semester 2) to 90 per cent</li> <li>• Reading and Viewing from 81 per cent (2020 – 2021 semester 2) to 90 per cent</li> <li>• Writing from 77 per cent (2020 – 2021 semester 2) to 90 per cent</li> </ul>	<p>Increase the percentage of F-6 students meeting or above the expected level against the Victorian Curriculum:- Number and Algebra to 90% or more- Reading and Viewing to 90% or more- Writing to 90% or more</p>
To enhance student engagement through increased voice and agency	Yes	<p>By 2026, increase the percent positive responses score in AtoSS for the following factors:</p> <p>Learner characteristics and disposition domain</p> <ul style="list-style-type: none"> <li>• Motivation and interest from 68 per cent in 2022 to 80 per cent</li> <li>• Sense of confidence from 75 per cent in 2022 to 80 per cent</li> </ul> <p>Effective teaching for cognitive engagement domain</p> <ul style="list-style-type: none"> <li>• Stimulated learning from 70 per cent in 2022 to 80 per cent</li> </ul> <p>Social Engagement domain</p> <ul style="list-style-type: none"> <li>• Student voice and agency from 58 per cent in 2022 to 80 per cent</li> </ul>	<p>Improve the positive response scores in AtoSS for the following factors:- Motivation and interest from 87% in 2024- Sense of confidence from 90% in 2024 - Stimulated learning from 90% in 2024- Student voice and agency from 85% in 2024</p>
		<p>By 2026, improve the percentage positive endorsement in the Parent Opinion Survey for the following measures:</p> <p>Cognitive engagement</p> <ul style="list-style-type: none"> <li>• Student agency and voice 69 per cent 2021 to 80 per cent</li> <li>• Student motivation and support 62 per cent in 2021 to 80 per cent</li> </ul>	<p>Improve the positive endorsement in the Parent Opinion Survey for the following measures:- Student agency and voice from 89% in 2024- Student motivation and support from 86% in 2024- Stimulating learning environment from 89% in 2024</p>

		<ul style="list-style-type: none"> <li>Stimulating learning environment 65 per cent in 2021 to 80 per cent</li> </ul>	
		<p>By 2026, improve the percentage positive endorsement in the School Staff Survey for the following measures:</p> <ul style="list-style-type: none"> <li>Use student feedback to improve practice from 42 per cent in 2021 to 90 per cent</li> <li>Promote student ownership of learning goals from 50 per cent in 2021 to 90 per cent</li> </ul>	<p>Improve the positive endorsement in the School Staff Survey for the following measures:- Use student feedback to improve practice from 67% in 2024 to 90% in 2025- Promote student ownership of learning goals from 72% in 2024 to 90% in 2025</p>
To optimise student wellbeing and inclusion	Yes	<p>By 2026, increase the percent positive responses score on AtoSS for the following factors: Social and emotional wellbeing</p> <ul style="list-style-type: none"> <li>High Resilience from 8 per cent 2022 to 20 per cent</li> <li>Teacher concern from 63 per cent 2022 to 75 per cent</li> <li>Sense of Connectedness 75 per cent in 2022 to 80 per cent</li> </ul>	<p>Improve the positive response scores in AtoSS for the following factors: - High Resilience from 13% to 20% in 2025.- Improve the percentage of teacher concern to more than 82% in 2025. - Improve the percentage for Sense of connectedness to more than 86% in 2025.</p>
		<p>By 2026, improve the percentage positive endorsement in the Parent Opinion Survey for the following measures:</p> <ul style="list-style-type: none"> <li>Student connectedness from 86 per cent 2021 to 90 per cent</li> <li>Confidence and resiliency skills from 70 per cent 2021 to 85 per cent</li> </ul>	<p>- Improve the percentage of student connectedness to more than 95% in 2025. - Improve the percentage of confidence and resiliency skills to more than 90% in 2025.</p>

<b>Goal 1</b>	<b>To maximise student learning growth for all students in Literacy and Numeracy</b>
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<b>12-month target 1.1</b>	<p>Improve the percentage of Year 5 students who are exceeding in NAPLAN:</p> <ul style="list-style-type: none"> <li>- Numeracy to more than 23%</li> <li>- Reading to more than 55%</li> <li>- Writing to more than 20%</li> </ul>	
<b>12-month target 1.2</b>	<p>Improve the percentage of Year 3 students who are strong or exceeding in NAPLAN:</p> <ul style="list-style-type: none"> <li>- Numeracy to more than 84%</li> <li>- Reading to more than 84%</li> <li>- Writing to more than 83%</li> </ul> <p>Improve the percentage of Year 5 students who are strong or exceeding in NAPLAN:</p> <ul style="list-style-type: none"> <li>- Numeracy to more than 90%</li> <li>- Reading to more than 93%</li> <li>- Writing to more than 90%</li> </ul> <p>By 2026, reduce the number of Needs Additional Support students in each of reading and numeracy in Year 3 and 5 compared to the number of Needs Additional Support students in 2024.</p>	
<b>12-month target 1.3</b>	<p>Increase the percentage of F-6 students meeting or above the expected level against the Victorian Curriculum:</p> <ul style="list-style-type: none"> <li>- Number and Algebra to 90% or more</li> <li>- Reading and Viewing to 90% or more</li> <li>- Writing to 90% or more</li> </ul>	
<b>Key Improvement Strategies</b>	Is this KIS selected for focus this year?	
<b>KIS 1.a</b> Teaching and learning	To develop teacher capacity to further embed the whole school instructional models for Literacy and Numeracy	No
<b>KIS 1.b</b> Assessment	To develop teacher capacity in evidence based assessment to differentiate student learning in Literacy and Numeracy	Yes
<b>KIS 1.c</b> Leadership	Strengthen the whole school approach to planning, assessment and collaboration	Yes

<p>Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.</p>	<p>2.b - A range of data sets, including teacher judgements, NAPLAN, and PAT, indicate that a spread of student achievement in key learning areas has narrowed. We have successfully reduced the number of students identified as 'Needing Additional Support' in Year 5 NAPLAN; however, our percentage of students in exceeding (or equivalent) has also reduced.</p> <p>2.c - The department's implementation of the VTLM 2.0, supports a concerted focus on improving our whole school approach to planning and assessment within our established collaborative teams.</p>	
<p><b>Goal 2</b></p>	<p><b>To enhance student engagement through increased voice and agency</b></p>	
<p><b>12-month target 2.1</b></p>	<p>Improve the positive response scores in AtoSS for the following factors:</p> <ul style="list-style-type: none"> <li>- Motivation and interest from 87% in 2024</li> <li>- Sense of confidence from 90% in 2024</li> <li>- Stimulated learning from 90% in 2024</li> <li>- Student voice and agency from 85% in 2024</li> </ul>	
<p><b>12-month target 2.2</b></p>	<p>Improve the positive endorsement in the Parent Opinion Survey for the following measures:</p> <ul style="list-style-type: none"> <li>- Student agency and voice from 89% in 2024</li> <li>- Student motivation and support from 86% in 2024</li> <li>- Stimulating learning environment from 89% in 2024</li> </ul>	
<p><b>12-month target 2.3</b></p>	<p>Improve the positive endorsement in the School Staff Survey for the following measures:</p> <ul style="list-style-type: none"> <li>- Use student feedback to improve practice from 67% in 2024 to 90% in 2025</li> <li>- Promote student ownership of learning goals from 72% in 2024 to 90% in 2025</li> </ul>	
<p><b>Key Improvement Strategies</b></p>	<p>Is this KIS selected for focus this year?</p>	
<p><b>KIS 2.a</b> Teaching and learning</p>	<p>To build capacity for teachers to engage students through personalised learning and goal setting</p>	
<p><b>KIS 2.b</b> Engagement</p>	<p>To build capacity for teachers to activate student agency through effective inquiry based learning</p>	

Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Personalised learning and goal setting were identified as an area for improvement in our staff opinion survey and correlate with the intended goals related to learning and assessment this year.	
<b>Goal 3</b>	<b>To optimise student wellbeing and inclusion</b>	
<b>12-month target 3.1</b>	Improve the positive response scores in AtoSS for the following factors: - High Resilience from 13% to 20% in 2025. - Improve the percentage of teacher concern to more than 82% in 2025. - Improve the percentage for Sense of connectedness to more than 86% in 2025.	
<b>12-month target 3.2</b>	- Improve the percentage of student connectedness to more than 95% in 2025. - Improve the percentage of confidence and resiliency skills to more than 90% in 2025.	
<b>Key Improvement Strategies</b>		Is this KIS selected for focus this year?
<b>KIS 3.a</b> Support and resources	To further develop and embed a school wide and consistent approach to wellbeing and inclusion	Yes
<b>KIS 3.b</b> Engagement	Strengthen partnership with school community to have a positive impact on student's learning, wellbeing and engagement	Yes
<b>KIS 3.c</b> Support and resources	To develop teacher capacity to empower students to be agents of their own wellbeing	No

Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.

Further developing student resilience (Attitudes to School High Resilience target 20%) was identified as an area for improvement, alongside the refinement of scope and sequence linked to the Victorian Curriculum 2.0 Personal and Social Capabilities, and The Rights, Resilience and Respectful Relationships curriculum and other resources. Strengthening our Tier 2 supports through partnerships with allied health, and building capacity of staff to provide interventions and support is another goal for 2025.

## Define actions, outcomes, success indicators and activities

<b>Goal 1</b>	To maximise student learning growth for all students in Literacy and Numeracy
<b>12-month target 1.1</b>	<p>Improve the percentage of Year 5 students who are exceeding in NAPLAN:</p> <ul style="list-style-type: none"> <li>- Numeracy to more than 23%</li> <li>- Reading to more than 55%</li> <li>- Writing to more than 20%</li> </ul>
<b>12-month target 1.2</b>	<p>Improve the percentage of Year 3 students who are strong or exceeding in NAPLAN:</p> <ul style="list-style-type: none"> <li>- Numeracy to more than 84%</li> <li>- Reading to more than 84%</li> <li>- Writing to more than 83%</li> </ul> <p>Improve the percentage of Year 5 students who are strong or exceeding in NAPLAN:</p> <ul style="list-style-type: none"> <li>- Numeracy to more than 90%</li> <li>- Reading to more than 93%</li> <li>- Writing to more than 90%</li> </ul> <p>By 2026, reduce the number of Needs Additional Support students in each of reading and numeracy in Year 3 and 5 compared to the number of Needs Additional Support students in 2024.</p>
<b>12-month target 1.3</b>	<p>Increase the percentage of F-6 students meeting or above the expected level against the Victorian Curriculum:</p> <ul style="list-style-type: none"> <li>- Number and Algebra to 90% or more</li> <li>- Reading and Viewing to 90% or more</li> <li>- Writing to 90% or more</li> </ul>
<b>KIS 1.b</b> Systematic use of assessment strategies and measurement practices to obtain and provide feedback on student learning growth,	To develop teacher capacity in evidence based assessment to differentiate student learning in Literacy and Numeracy

attainment and wellbeing capabilities				
<b>Actions</b>	<ul style="list-style-type: none"> <li>- Improving collective understanding of the Elements of Learning, as per the VTLM 2.0</li> <li>- Building staff capacity to use a range of data sets, including formative assessment, to more effectively support student learning needs</li> <li>- Upskill staff on data-driven differentiation</li> </ul>			
<b>Outcomes</b>	<p>Students will:</p> <ul style="list-style-type: none"> <li>- understand how they learn best</li> <li>- experience higher levels of engagement due to more targeted learning experiences</li> </ul> <p>Teacher will:</p> <ul style="list-style-type: none"> <li>- understand the elements of learning and teaching</li> <li>- improve data literacy for greater differentiation</li> </ul> <p>Leaders will:</p> <ul style="list-style-type: none"> <li>- lead Professional Learning in the elements of learning, assessment and differentiation</li> <li>- prioritise the collective focus and resources to maximise the impact and effectiveness of the VTLM 2.0 elements of teaching.</li> </ul> <p>Community will:</p> <ul style="list-style-type: none"> <li>- be informed about the elements of learning.</li> </ul>			
<b>Success Indicators</b>	<ul style="list-style-type: none"> <li>- Evidence in weekly planners of student assessment opportunities and adjustments to ensure student needs are met.</li> <li>- Planning documentation reflects challenge and extension,</li> <li>- Increased number of students achieving above expected level in a range of data sets.</li> </ul>			
<b>Activities</b>	<b>People responsible</b>	<b>Is this a PL priority</b>	<b>When</b>	<b>Activity cost and funding streams</b>
Engaging with our Community of Practice with local schools and regional staff, focusing on data practices linked to numeracy teaching and learning	<input checked="" type="checkbox"/> Learning specialist(s)	<input checked="" type="checkbox"/> PLP Priority	from: Term 1	\$8,000.00

			to: Term 4	
Professional learning, including PLCs focusing on assessment and differentiation	<input checked="" type="checkbox"/> Leadership team	<input checked="" type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$5,000.00
Targeted intervention support, including Tutor Learning	<input checked="" type="checkbox"/> Literacy support <input checked="" type="checkbox"/> Numeracy support	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$42,750.52  <input checked="" type="checkbox"/> Other funding will be used
Targeted intervention support	<input checked="" type="checkbox"/> Literacy support <input checked="" type="checkbox"/> Numeracy support	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$8,154.90  <input checked="" type="checkbox"/> Equity funding will be used
<b>KIS 1.c</b> The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Strengthen the whole school approach to planning, assessment and collaboration			
<b>Actions</b>	<ul style="list-style-type: none"> <li>- PLC review of our approach to planning curriculum delivery (learning design), in line with the VTLM 2.0 and its implementation</li> <li>- Consistent implementation of the department's Positive Classroom Management Strategies to further enable learning</li> <li>- Improve explicit teaching practices</li> </ul>			

<b>Outcomes</b>	<p>Students will:</p> <ul style="list-style-type: none"> <li>- participate in increased instructional minutes</li> <li>- be increasingly engaged in their learning</li> </ul> <p>Teachers will:</p> <ul style="list-style-type: none"> <li>- Improve data-driven collaborative planning.</li> <li>- Improve understanding and effectiveness of Positive Classroom Management Strategies</li> <li>- Improve their knowledge and understanding of explicit teaching</li> </ul> <p>Leaders will:</p> <ul style="list-style-type: none"> <li>- Work collaboratively with staff to provide targeted professional learning and support to improve planning, positive classroom management, and explicit teaching practices.</li> </ul> <p>Community will:</p> <ul style="list-style-type: none"> <li>- Be informed about the elements of teaching.</li> </ul>			
<b>Success Indicators</b>	<ul style="list-style-type: none"> <li>- Updated planning documentation</li> <li>- Refining and streamlining the assessment schedule and its implementation and impact on learning design.</li> <li>- Formative assessment evident with observational notes and digital tools that could be used by teaching teams to improve planning and assessment practices.</li> <li>- Visual aids to support classroom expectations and routines, as per positive classroom management, enabling more instructional minutes.</li> <li>- Documented learning walk and peer observation notes, identifying improved evidence of positive classroom management strategies and elements of explicit teaching</li> </ul>			
<b>Activities</b>	<b>People responsible</b>	<b>Is this a PL priority</b>	<b>When</b>	<b>Activity cost and funding streams</b>
Learning walks and peer observations	<input checked="" type="checkbox"/> Leadership team	<input checked="" type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$16,000.00
Coaching	<input checked="" type="checkbox"/> Leadership team	<input checked="" type="checkbox"/> PLP Priority	from: Term 1	\$4,000.00



			to: Term 4	
Professional learning, including PLCs, focusing on planning and explicit teaching	<input checked="" type="checkbox"/> Leadership team	<input checked="" type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$10,000.00
Future Leaders Scholarship - targetted Professional Learning for staff Development in Numeracy	<input checked="" type="checkbox"/> Teacher(s)	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$7,500.00
<b>Goal 2</b>	To enhance student engagement through increased voice and agency			
<b>12-month target 2.1</b>	Improve the positive response scores in AtoSS for the following factors: - Motivation and interest from 87% in 2024 - Sense of confidence from 90% in 2024 - Stimulated learning from 90% in 2024 - Student voice and agency from 85% in 2024			
<b>12-month target 2.2</b>	Improve the positive endorsement in the Parent Opinion Survey for the following measures: - Student agency and voice from 89% in 2024 - Student motivation and support from 86% in 2024 - Stimulating learning environment from 89% in 2024			
<b>12-month target 2.3</b>	Improve the positive endorsement in the School Staff Survey for the following measures: - Use student feedback to improve practice from 67% in 2024 to 90% in 2025 - Promote student ownership of learning goals from 72% in 2024 to 90% in 2025			
<b>KIS 2.a</b> Documented teaching and learning program based on the Victorian Curriculum and	To build capacity for teachers to engage students through personalised learning and goal setting			

senior secondary pathways, incorporating extra-curricula programs				
<b>Actions</b>	<ul style="list-style-type: none"> <li>- Embed mechanisms for student feedback for practice improvement.</li> <li>- Establish and embed practices that promote student ownership of learning goals in line with VTLM 2.0</li> </ul>			
<b>Outcomes</b>	<p>Students will:</p> <ul style="list-style-type: none"> <li>- Understand their learning goals.</li> <li>- Provide feedback for teachers to positively impact their learning</li> </ul> <p>Teachers will:</p> <ul style="list-style-type: none"> <li>- Embed practices that promote student ownership of learning goals</li> <li>- Embed effective mechanisms to obtain and use student feedback for practice improvement.</li> </ul> <p>Leaders will:</p> <ul style="list-style-type: none"> <li>- Resource and facilitate professional learning, including PLC cycles, to understand and embed mechanisms for gathering feedback and monitoring progress.</li> </ul>			
<b>Success Indicators</b>	<ul style="list-style-type: none"> <li>- Evidence in planners of opportunities for student feedback.</li> <li>- Documented formative assessment data used to inform learning design</li> <li>- Key measures in the staff survey are met.</li> </ul>			
<b>Activities</b>	<b>People responsible</b>	<b>Is this a PL priority</b>	<b>When</b>	<b>Activity cost and funding streams</b>
Professional Learning - including Quaglia.	<ul style="list-style-type: none"> <li><input checked="" type="checkbox"/> Leadership team</li> <li><input checked="" type="checkbox"/> Teacher(s)</li> </ul>	<input checked="" type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$10,000.00
Professional learning, including PLCs, focusing on using formative assessment for practice improvement and promoting student ownership of learning goals.	<ul style="list-style-type: none"> <li><input checked="" type="checkbox"/> Leadership team</li> <li><input checked="" type="checkbox"/> PLC leaders</li> </ul>	<input checked="" type="checkbox"/> PLP Priority	from: Term 1	\$10,000.00

			to: Term 4	
Coaching	<input checked="" type="checkbox"/> Leadership team <input checked="" type="checkbox"/> Learning specialist(s)	<input checked="" type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$4,000.00
<b>Goal 3</b>	To optimise student wellbeing and inclusion			
<b>12-month target 3.1</b>	Improve the positive response scores in AtoSS for the following factors: - High Resilience from 13% to 20% in 2025. - Improve the percentage of teacher concern to more than 82% in 2025. - Improve the percentage for Sense of connectedness to more than 86% in 2025.			
<b>12-month target 3.2</b>	- Improve the percentage of student connectedness to more than 95% in 2025. - Improve the percentage of confidence and resiliency skills to more than 90% in 2025.			
<b>KIS 3.a</b> Responsive, tiered and contextualised approaches and strong relationships to support student learning, wellbeing and inclusion	To further develop and embed a school wide and consistent approach to wellbeing and inclusion			
<b>Actions</b>	- Develop a 2-year Scope and Sequence, incorporating the Respectful Relationships and Resilience Project curriculum, to consistently teach and assess the Personal and Social Capabilities across P–6. - Strengthen the explicit implementation of HIWS and school values/traits within team planning, intervention programs and plans, and Individual Learning Plans (IEPs) and Behavior Support Plans (BSPs), ensuring learning intentions and success criteria support students in co-creating their learning goals. - Implement the Disability Inclusion program			
<b>Outcomes</b>	Students will: - Co-create learning goals with their teacher/s and monitor these, sharing them back with their families.			

	<ul style="list-style-type: none"> <li>- Identify strengths/traits in themselves and others</li> </ul> <p>Teachers will:</p> <ul style="list-style-type: none"> <li>- Explicitly use HIWS and school values/traits in teaching and learning sequences, including success criteria for lessons.</li> <li>- Co-create learning goals with students and monitor these, reporting back to families.</li> <li>- Refer students for additional support (tier 2 group and tier 3 individual) as required.</li> <li>- Document adjustments and supports in place for their students through planners and individual plans.</li> </ul> <p>Leaders will:</p> <ul style="list-style-type: none"> <li>- Support staff with the implementation of the scope and sequence through planning support, modeling, and coaching.</li> <li>- Support staff with student referrals for additional support (tier 2 and tier 3).</li> <li>- Facilitate professional learning opportunities for staff relating to disability inclusion program.</li> </ul> <p>Community will:</p> <ul style="list-style-type: none"> <li>- be informed of the values/traits that are being spotlighted through assemblies, newsletters etc.</li> </ul>			
<b>Success Indicators</b>	<ul style="list-style-type: none"> <li>- Students exhibiting personal and social capability traits and celebrated through positive acknowledgment systems</li> <li>- Documented scope and sequence and evident in team planners</li> <li>- Disability Inclusion profiles completed and submitted</li> <li>- Improve positive responses identified measures in Attitudes to School and Parent Survey.</li> </ul>			
<b>Activities</b>	<b>People responsible</b>	<b>Is this a PL priority</b>	<b>When</b>	<b>Activity cost and funding streams</b>
Future Leaders Scholarship—targeting professional learning for staff in Masters in Inclusive Education	<input checked="" type="checkbox"/> PLC leaders	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$7,500.00
Coaching & classroom support, including Tier 2 - Learning Specialist	<input checked="" type="checkbox"/> Learning specialist(s)	<input checked="" type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$72,000.00  <input checked="" type="checkbox"/> Disability Inclusion Tier 2

				Funding will be used
Additional support for inclusion in classrooms for students (Tier 3) - Education Support	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Education support	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$20,000.00  <input checked="" type="checkbox"/> Disability Inclusion Tier 2 Funding will be used
Tier 2 support programs (Allied Health)	<input checked="" type="checkbox"/> Allied health <input checked="" type="checkbox"/> Assistant principal	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 2	\$32,882.61  <input checked="" type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items
<b>KIS 3.b</b> Activation of student voice and agency, including in leadership and learning, to strengthen students' participation and engagement in school	Strengthen partnership with school community to have a positive impact on student's learning, wellbeing and engagement			
<b>Actions</b>	Tier 1: Whole-School Engagement - Develop opportunities for parent/carer engagement with the Respectful Relationships curriculum, Resilience Project and school values/traits through assemblies, newsletters, and information sessions.  Tier 2 and Tier 3: Targeted and Individualised Support - Review local staffing arrangements and external allied health supports to enhance the provision of targeted			

	<p>interventions.</p> <ul style="list-style-type: none"> <li>- Strengthen parent/carer engagement in the development, review, and implementation of Individual Education Plans (IEPs), Behaviour Support Plans (BSPs) and intervention goals and strategies.</li> </ul>			
<b>Outcomes</b>	<p>Students will:</p> <ul style="list-style-type: none"> <li>- work with their teacher to develop their individual learning plans and support plans, and share these with their families</li> </ul> <p>Teachers will:</p> <ul style="list-style-type: none"> <li>- work with students and families on targeted Individual Education Plans and Behaviour Support Plans, with cycles of review built in</li> </ul> <p>Leaders will:</p> <ul style="list-style-type: none"> <li>- review and implement refined options for tier 2 supports through partnerships with allied health teams and upskilling internal staff</li> </ul> <p>Community will:</p> <ul style="list-style-type: none"> <li>- be provided opportunities to engage with the wellbeing curriculum being taught - including Respectful Relationships, Resilience Project - through targeted parent sessions</li> </ul>			
<b>Success Indicators</b>	<ul style="list-style-type: none"> <li>- Community engagement in parent information sessions</li> <li>- Individual Education Plans/Behavior Support Plans include student voice as well as input from families and allied health teams</li> <li>- Formal and informal measures of success for Tier 2 interventions</li> </ul>			
<b>Activities</b>	<b>People responsible</b>	<b>Is this a PL priority</b>	<b>When</b>	<b>Activity cost and funding streams</b>
Engage Resilience Project to support well-being.	<input checked="" type="checkbox"/> Learning specialist(s)	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$8,000.00  <input checked="" type="checkbox"/> Schools Mental Health Menu items will be used which may include DET

				funded or free items
Allied Health Partnerships—providing Tier 2 support and building staff capacity.	<input checked="" type="checkbox"/> Allied health <input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Learning specialist(s)	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$21,000.00  <input checked="" type="checkbox"/> Disability Inclusion Tier 2 Funding will be used
Tier 2 intervention support (Education Support)	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Education support	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$20,000.00  <input checked="" type="checkbox"/> Disability Inclusion Tier 2 Funding will be used

## Funding planner

### Summary of budget and allocated funding

Summary of budget	School's total funding (\$)	Funding allocated in activities (\$)	Still available/shortfall
Equity Funding	\$8,154.90	\$8,154.90	\$0.00
Disability Inclusion Tier 2 Funding	\$133,061.12	\$133,061.12	\$0.00
Schools Mental Health Fund and Menu	\$40,882.61	\$40,882.61	\$0.00
<b>Total</b>	<b>\$182,098.63</b>	<b>\$182,098.63</b>	<b>\$0.00</b>

### Activities and milestones – Total Budget

Activities and milestones	Budget
Targeted intervention support	\$8,154.90
Coaching & classroom support, including Tier 2 - Learning Specialist	\$72,000.00
Additional support for inclusion in classrooms for students (Tier 3) - Education Support	\$20,000.00
Tier 2 support programs (Allied Health)	\$32,882.61
Engage Resilience Project to support well-being.	\$8,000.00
Allied Health Partnerships—providing Tier 2 support and building staff capacity.	\$21,000.00
Tier 2 intervention support (Education Support)	\$20,000.00
<b>Totals</b>	<b>\$182,037.51</b>



## Activities and milestones - Equity Funding

Activities and milestones	When	Funding allocated (\$)	Category
Targeted intervention support	from: Term 1 to: Term 4	\$8,154.90	<input checked="" type="checkbox"/> School-based staffing <input checked="" type="checkbox"/> CRT
<b>Totals</b>		\$8,154.90	

## Activities and milestones - Disability Inclusion Funding

Activities and milestones	When	Funding allocated (\$)	Category
Coaching & classroom support, including Tier 2 - Learning Specialist	from: Term 1 to: Term 4	\$72,061.12	<input checked="" type="checkbox"/> Education workforces and/or assigning existing school staff to inclusive education duties <ul style="list-style-type: none"> <li>• Learning specialist</li> </ul>
Additional support for inclusion in classrooms for students (Tier 3) - Education Support	from: Term 1 to: Term 4	\$20,000.00	<input checked="" type="checkbox"/> Education workforces and/or assigning existing school staff to inclusive education duties <ul style="list-style-type: none"> <li>• Education support staff</li> </ul>
Allied Health Partnerships—providing Tier 2 support and building staff capacity.	from: Term 1 to: Term 4	\$21,000.00	<input checked="" type="checkbox"/> Professional learning for school-based staff <ul style="list-style-type: none"> <li>• Other Allied Health</li> </ul>

			<input checked="" type="checkbox"/> Other workforces to support students with disability <ul style="list-style-type: none"> <li>Occupational therapy</li> <li>Psychologists</li> </ul>
Tier 2 intervention support (Education Support)	from: Term 1 to: Term 4	\$20,000.00	<input checked="" type="checkbox"/> Education workforces and/or assigning existing school staff to inclusive education duties <ul style="list-style-type: none"> <li>Education support staff</li> </ul>
<b>Totals</b>		\$133,061.12	

### Activities and milestones - Schools Mental Health Fund and Menu

Activities and milestones	When	Funding allocated (\$)	Category
Tier 2 support programs (Allied Health)	from: Term 1 to: Term 2	\$32,882.61	<input checked="" type="checkbox"/> Employ allied health professional to provide Tier 2 tailored support for students
Engage Resilience Project to support well-being.	from: Term 1 to: Term 4	\$8,000.00	<input checked="" type="checkbox"/> The Resilience Project <ul style="list-style-type: none"> <li><b>This activity will use Mental Health Menu staffing</b> <ul style="list-style-type: none"> <li>Purchase materials to implement initiatives (Non-curriculum consumables or school-based activities)</li> </ul> </li> </ul>
<b>Totals</b>		\$40,882.61	

### Additional funding planner – Total Budget

Activities and milestones	Budget
Totals	\$0.00

### Additional funding planner – Equity Funding

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

### Additional funding planner – Disability Inclusion Funding

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

### Additional funding planner – Schools Mental Health Fund and Menu

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

## Professional learning plan

Professional learning priority	Who	When	Key professional learning strategies	Organisational structure	Expertise accessed	Where
Engaging with our Community of Practice with local schools and regional staff, focusing on data practices linked to numeracy teaching and learning	<input checked="" type="checkbox"/> Learning specialist(s)	from: Term 1 to: Term 4	<input checked="" type="checkbox"/> Collaborative inquiry/action research team	<input checked="" type="checkbox"/> Communities of practice	<input checked="" type="checkbox"/> School improvement partnerships <input checked="" type="checkbox"/> Learning specialist <input checked="" type="checkbox"/> Literacy leaders <input checked="" type="checkbox"/> Departmental resources EILs <input checked="" type="checkbox"/> Numeracy leader	<input checked="" type="checkbox"/> On-site
Professional learning, including PLCs focusing on assessment and differentiation	<input checked="" type="checkbox"/> Leadership team	from: Term 1 to: Term 4	<input checked="" type="checkbox"/> Formalised PLC/PLTs	<input checked="" type="checkbox"/> PLC/PLT meeting	<input checked="" type="checkbox"/> Learning specialist	<input checked="" type="checkbox"/> On-site
Learning walks and peer observations	<input checked="" type="checkbox"/> Leadership team	from: Term 1 to: Term 4	<input checked="" type="checkbox"/> Peer observation including feedback and reflection	<input checked="" type="checkbox"/> Timetabled planning day	<input checked="" type="checkbox"/> Internal staff <input checked="" type="checkbox"/> Learning specialist	<input checked="" type="checkbox"/> On-site
Coaching	<input checked="" type="checkbox"/> Leadership team	from: Term 1 to: Term 4	<input checked="" type="checkbox"/> Planning <input checked="" type="checkbox"/> Design of formative assessments <input checked="" type="checkbox"/> Demonstration lessons	<input checked="" type="checkbox"/> Timetabled planning day	<input checked="" type="checkbox"/> Internal staff <input checked="" type="checkbox"/> Learning specialist	<input checked="" type="checkbox"/> On-site

Professional learning, including PLCs, focusing on planning and explicit teaching	<input checked="" type="checkbox"/> Leadership team	from: Term 1 to: Term 4	<input checked="" type="checkbox"/> Planning <input checked="" type="checkbox"/> Formalised PLC/PLTs	<input checked="" type="checkbox"/> Formal school meeting / internal professional learning sessions <input checked="" type="checkbox"/> PLC/PLT meeting	<input checked="" type="checkbox"/> Internal staff <input checked="" type="checkbox"/> Learning specialist	<input checked="" type="checkbox"/> On-site
Professional Learning - including Quaglia.	<input checked="" type="checkbox"/> Leadership team <input checked="" type="checkbox"/> Teacher(s)	from: Term 1 to: Term 4	<input checked="" type="checkbox"/> Student voice, including input and feedback	<input checked="" type="checkbox"/> Formal school meeting / internal professional learning sessions	<input checked="" type="checkbox"/> External consultants Quaglia	<input checked="" type="checkbox"/> On-site
Professional learning, including PLCs, focusing on using formative assessment for practice improvement and promoting student ownership of learning goals.	<input checked="" type="checkbox"/> Leadership team <input checked="" type="checkbox"/> PLC leaders	from: Term 1 to: Term 4	<input checked="" type="checkbox"/> Design of formative assessments <input checked="" type="checkbox"/> Formalised PLC/PLTs	<input checked="" type="checkbox"/> Formal school meeting / internal professional learning sessions	<input checked="" type="checkbox"/> Internal staff	<input checked="" type="checkbox"/> On-site
Coaching	<input checked="" type="checkbox"/> Leadership team <input checked="" type="checkbox"/> Learning specialist(s)	from: Term 1 to: Term 4	<input checked="" type="checkbox"/> Planning <input checked="" type="checkbox"/> Peer observation including feedback and reflection <input checked="" type="checkbox"/> Demonstration lessons	<input checked="" type="checkbox"/> Formal school meeting / internal professional learning sessions	<input checked="" type="checkbox"/> Internal staff <input checked="" type="checkbox"/> Learning specialist	<input checked="" type="checkbox"/> On-site
Coaching & classroom support, including Tier 2 - Learning Specialist	<input checked="" type="checkbox"/> Learning specialist(s)	from: Term 1 to: Term 4	<input checked="" type="checkbox"/> Peer observation including feedback and reflection	<input checked="" type="checkbox"/> Timetabled planning day	<input checked="" type="checkbox"/> Internal staff <input checked="" type="checkbox"/> Learning specialist	<input checked="" type="checkbox"/> On-site

